

R. F. JORDAN

& SONS

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October 16, 2013

Mr. Pete Marcotte
Maine Drilling & Blasting
423 Brunswick Avenue
Gardiner, Maine 04345

Re: Performance on Outfall Pipe Portion of the Great Works Dam Removal Project
Old Town & Bradley, Maine

Dear Pete,

I am writing this letter to let you know of our appreciation for Maine Drilling & Blasting's (MD&B's) performance on the Outfall Pipe portion of the Great Works Dam Removal project.

Your willingness to review the preliminary design, offer practical and economic suggestions for modifying the design, and thoroughness in describing your final scope of work was very helpful and made my job of estimating the complete project more straight-forward than it typically is.

Also, your field personnel's willingness to adapt and work around on-site issues to maintain maximum efficiency was very helpful in MD&B meeting our schedule despite the issues encountered. An excellent example of this was their promptness in performing test pit work between stations 3+00 and 4+00 while earthwork necessitated a temporary halt to the drilling.

Again, we are very appreciative of the work that MD&B performed on this project. I look forward to working with MD&B again in the future, should the opportunity arise.

Sincerely,



Jeffrey A. Hallett, P.E.
Estimator/Project Manager
R. F. Jordan & Sons Construction, Inc.